

DECLASSIFIED EXTRACTS FROM THE REPORT OF A VISIT TO IRAQ BY GENERAL SIR MIKE JACKSON
 DATED 13 MAY 2003

This report was addressed to the Chief of the Defence Staff

Date	Paragraph	Declassified Extract
13 May 03	7	<p>1(UK) Armd Div have made a good start in reforming the police and are actively involved in combined patrolling, allowing them to take a more active lead. The RMP are conducting some very constructive police training during this reformation phase. However, there remain neither judicial experts nor external support from outside our own military to develop a viable and practical judicial system, and there appears to be no release of financial support to pay the public sector, although we may be able to sustain the police for about 3 months with some of the limited cash available to 1 (UK) Armd Div. In Baghdad, despite similar efforts and progress by the US military in terms of police reformation there is a less effective police force, largely as a result of the lack of security and their style of patrolling. We need to get a viable system of law and order up and running at a much quicker pace – this will require resourcing...</p>
13 May 03	8	<p>Despite recovering some of the essential public utilities to pre-war standards it is startlingly apparent that we are not delivering that which was deemed to be promised and is expected. Although it is only about 30+ days since combat operations ceased, public perception and expectation is critical in maintaining security. 1(UK) Armd Div have formulated a sound plan involving all the lines of operation and effect that are required to create a viable state. However, they have reached the limit of their technical capabilities and desperately need subject matter experts – judicial experts, civil engineers, power workers, water workers public health specialists including additional doctors and nurses, comms experts including InfoOps TV/Radio providers, interpreters, medical supplies etc. They have had an embedded DFID representative since initial deployment who has made all the right requests for some time, but no action follows: there is considerable disappointment with DFID. This situation is compounded by comprehensive stripping of public sector infrastructure, an inability to pay public sector employees, a lack of NGO support and planning, and a complete lack of direction and effective action from ORHA.</p>