

DECLASSIFIED EXTRACT FROM THE REPORT OF A VISIT TO IRAQ BY GENERAL SIR MIKE JACKSON  
DATED 25 APRIL 2005

This report was addressed to the Chief of the Defence Staff

Date	Paragraph	Declassified Extract
25 April 05	11	<p>In contrast to the satisfactory progress with the development of the Iraqi Army, the lack of discernible progress with the IPS is alarming. It could become our Achilles Heel, because without an effective IPS – not to mention a criminal justice system – there can be no rule of law, a pre-requisite for our eventual military disengagement. The scale and quality of International Police Advisor (IPA) effort is woeful and the arrival of the new Senior Police Advisor* has failed to reinvigorate IPS development. Although theoretically the military is acting in support of the IPA, we find ourselves <i>de facto</i> in the lead, but without appropriate funding and resources. I am content for this matter to be raised via PJHQ along the normal channels. We must be prepared,, however, to make some difficult decisions across Whitehall including, perhaps, transferring leadership for IPS reform from the FCO to the MOD and subsequently restricting IPA effort to developing certain IPS specialist functions. There is further concern , which I share, that the UK model of policing is not necessarily the most appropriate for the Iraqis. A gendarmerie model might be more suitable and we should consider asking the Italians if their Carabinieri might play a more prominent role in IPS development across MND(SE).</p>